# How Joint Commission Accreditation Can Help Your Organization Identify Risk

August 27, 2019





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Note: Today's presentation is being recorded.



How Joint Commission Accreditation Can Help Your Organization Identify Risk

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Daniel Briggs, Business Development Manager-Laboratory, The Joint Commission



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#### Overview of Today's Webinar

- The laboratory's role in Leading the Way to Zero Harm
- Challenges in identifying risk
- The SAFER Matrix and its role in the Joint Commission survey
- Recent top-cited standards
- Questions and answers





## How The Joint Commission Helps Identify Risk

### A New Challenge: Laboratory Role in Zero Harm

- The laboratory is part of the patient journey from admission to discharge
- Collaboration and integration with other services is a key component of identifying and reducing risk
- Tracer methodology is the RPI tool to identify gaps or risks in processes
- Mitigating risks helps us get to Zero Harm



## Challenges in Identifying Risks

Requires a **change in culture**:

- The Joint Commission helps to create a Culture of Safety environment
- Encourages transparency and speaking up
- Encourages a Just Culture



#### More Challenges

- Requires leadership engagement
- Requires being process focused
- Requires a non-punitive environment



#### Next Steps

- Create a Culture of Safety environment to report risks
- Use tracer methodology to identify risks
  - Tracer methodology follows a patient for each laboratory specialty from order to result including all related documentation
- Use the SAFER Matrix to evaluate risks





## Survey Analysis for Evaluating Risk<sup>TM</sup> (SAFER) Matrix

#### The SAFER MATRIX

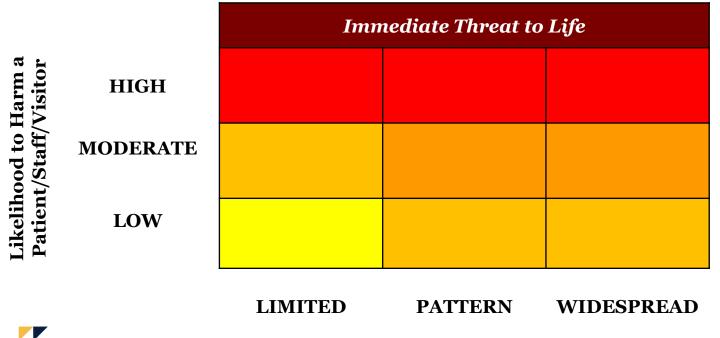
- Survey Analysis for Evaluating Risk<sup>™</sup> (SAFER) Matrix
  - A transformative approach for identifying and communicating risk levels associated with deficiencies cited during surveys



## Survey Findings

#### Survey Analysis for Evaluating Risk<sup>™</sup> (SAFER) Matrix

- Identifying and communicating risk levels associated with deficiencies cited during surveys
- Helps organizations prioritize and focus corrective actions
- Provides one comprehensive visual of survey findings
- www.jointcommission.org/topics/safer\_matrix\_resources.aspx



#### Definitions

#### - SAFER Matrix:

- Shift from just counting observations to evaluating observations for likelihood to cause harm and for frequency
- Likelihood to cause harm:
  - Low, moderate, high, immediate threat to life
- Frequency:
  - Limited, widespread, pattern



## Likelihood to Cause Harm – Y axis

#### - Low

- Occurrence of harm is rare
- Unlikely to directly contribute to harm
- Example missing signatures

- Moderate

- Occurrence of harm is possible
- Can cause harm as a contributing factor in the presence of special circumstances or additional failures
- Inadequate or missing competency assessment



#### Likelihood to Cause Harm - 2

#### - High

- Occurrence of harm is likely
- Could directly lead to harm without the need for other significant circumstances or failures
- Example failure to follow policy for blood administration



#### Likelihood to Cause Harm - 3

- Immediate threat to life
  - Immediate risk
  - May potentially have serious adverse effects on the health of the patient
  - Example: Incorrect ISI or geometric mean values for INR calculation



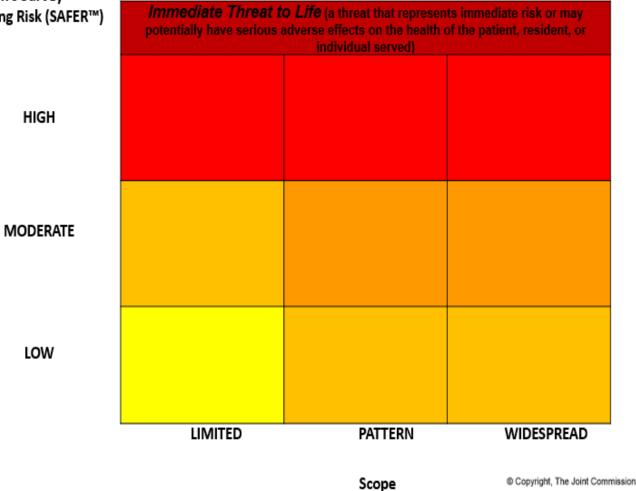
#### Frequency or Scope X-axis

- Limited:
  - Unique occurrence
  - An outlier, not representative of regular practice
- Pattern
  - Impact more than a limited number of patients
  - Process variation
- Widespread
  - Pervasive
  - Process failure



# Survey Analysis for Evaluation Risk SAFER Matrix

The Joint Commission's Survey Analysis for Evaluating Risk (SAFER™) Matrix™





Likelihood to Harm a Patient/Staff/Visitor

- 18

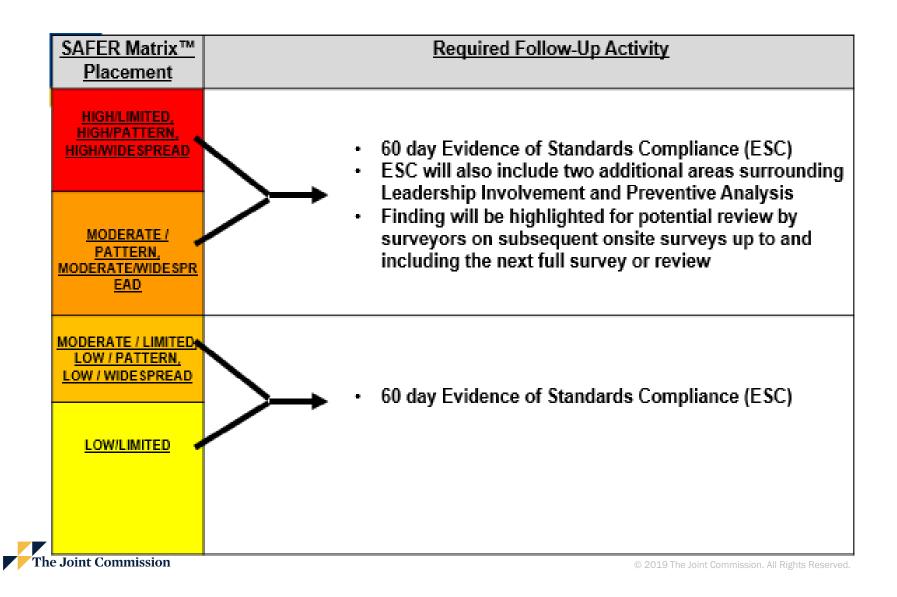


 Create a Culture of Safety environment to report risks

- Use Tracer Methodology to identify risks
- Use the SAFER Matrix to evaluate risks
- Follow up actions to mitigate risks



## **Prioritized Follow-up Action**





## Most Recent Frequently Cited Standards

# Top 15 Deficiencies and SAFER Placement for HARM

EP	Final-SAFER Placement
QSA.02.08.01 EP 2	Moderate
QSA.01.01.01 EP 6	Low
QSA.01.02.01 EP2	Moderate
QSA.01.03.01 EP 7	Low
HR.01.06.01 EP 20	Moderate
EC.02.04.03 EP 7	Low
HR.01.06.01 EP 18	Moderate
EC.02.04.03 EP 12	Low
DC.02.03.01 EP 2	Low
QSA.02.13.01 EP 6	Low
QSA.02.10.01 EP 16	Low
WT.01.01.01 EP 6	Moderate
HR.01.06.01 EP 3	Low
QSA.02.11.01 EP 7	Moderate
HR.01.06.01 EP 19	Moderate





# Conclusion

### Achieving Zero Harm

- More than accreditation
- The Joint Commission survey helps your organization to:
  - Create a Culture of Safety
  - Identify risks through RPI Tools
  - Evaluate risks through the SAFER Matrix
  - Mitigate risks through appropriate corrective and preventive actions
  - Advance on your journey to zero harm





# It's time for you to let us know your questions

# Type in your questions in the chat box

#### Free educational event especially for laboratorians

- " 2020 Vision for the Laboratory An Education Event with The Joint Commission"
- November 12, 2019 at the Westin O'Hare, Rosemont, IL. (Reception the night before)
- Hear from Joint Commission surveyors, staff, and customers.
- Earn Continuing Education credits.
- Register at https://go.jointcommission.org/laboratory-educationforum



#### **Preview of conference agenda**

- Keynote presentation "2020 Vision for Laboratories"
- **"Eyes on the Lab Director"** Learn from one of our survey pathologists about how we look at pathology
- What Does a Surveyor Look For? Learn from a surveyor what she looks for during a survey
- Where Do We All Fall Down and How Do We Get Up? What do we see most frequently on survey that presents challenges to laboratories and how can we help labs meet these challenges?
- We All Want to Say Yes to No Mistakes Accredited to be better, not just pass a survey
- What's on deck of Laboratory Accreditation? Learn more about less redundancies, tools to use, and how the program will continue to help laboratories better prepare for the future in a time of increased costs and decreasing reimbursement.
- Panel Discussion



#### How to contact us

qualitylabs@jointcommission.org

- For initial questions
- Discuss eligibility and timeline
- Access to trial standards
- Request for an application
- Pricing estimate worksheet



Daniel Briggs Wes Business Development Manager East



Sharon Hibbe Business Development Manager West





# Thank you for attending today's webinar!

For additional information, please contact us at: <u>qualitylabs@jointcommission.org</u>



# Appendix

#### Today's Speakers

- Barbara Schwarzer is a surveyor for the Joint Commission's Laboratory Accreditation Program
- Daniel Briggs is a Business Development Manager for Laboratory Accreditation and Patient Blood Management Certification at The Joint Commission.

